

Financial inclusion at the heart of growth and change



"We are making a real difference in the lives of millions of people and helping to shape more financially inclusive communities."

Stuart Sinclair
Chair

Welcome to our 2025 Annual Report

I am pleased to report that 2025 was a year of continued progress for IPF, as we advanced the delivery of our strategy and achieved further growth across the Group. This growth, however, has not been solely about scale, but about extending our reach and relevance across our markets. By broadening our product range, expanding our channels and entering new regions, we are creating more opportunities for customers to access credit when they need it.

This blend of innovation, responsibility and human connection continues to define what sets IPF apart. We are supporting more customers and extending financial access to people who often struggle to borrow elsewhere. Every loan we provide shows our purpose in action – building a better world through financial inclusion.

Performance and delivery

This year's results underline the strength of our business model and the momentum created by our Next Gen strategy. Lending volumes and customer numbers increased year on year, supported by robust credit quality as we balanced our approach to risk and reward. This progress reflects the trust we have built with our customers by providing simple, transparent and affordable credit when it is needed most.

We continued to invest in digital innovation and efficiency which is helping us to create a more resilient and scalable business, while maintaining the high standards of conduct and care that define how we serve our customers. The Group's profitability, strong capital position and healthy cash generation provide a solid platform for future growth and investment.

The Board has worked closely with management to ensure we strike the right balance between short-term performance and long-term value creation, and through disciplined execution and a clear sense of purpose, IPF is demonstrating that responsible financial inclusion can deliver both meaningful social impact and strong, sustainable performance.

Dividend and returns

Reflecting the Group's strong performance and the Board's confidence in the business's long-term growth prospects, a final dividend of 9.0 pence per share is being recommended, bringing the total dividend for the year to 12.8 pence per share. This is subject to shareholder approval at the AGM in April. Overall, the dividend declared represents an increase of 12.3% on 2024 and remains fully aligned with our progressive dividend policy.

The Group's profitability, strong funding position and robust balance sheet provide the flexibility to reward shareholders while continuing to invest in growth through our Next Gen strategy.

Leadership and Board changes

The Board brings deep experience in financial services, strategy, risk management and digital innovation, providing strong oversight as the Group continues its journey of growth and transformation. During the year, Deborah Davis retired from the Board, and Aileen Wallace succeeded her as Chair of the Remuneration Committee following the AGM in May. At the same time, Katrina Cliffe, Senior Independent Director and Designated Workforce Engagement Non-Executive Director, joined the Audit and Risk Committee.

Responsible business and engagement

Operating responsibly and sustainably is central to how we create long-term value for all stakeholders. As a business founded on financial inclusion and operating in diverse markets, our relationships with customers, colleagues, regulators, suppliers, communities and investors are fundamental to sustaining that success. During the year, the Board received regular insights into stakeholder priorities and how these shape the choices we make – from product design and digital investment, to operational improvements and colleague development. We also carefully considered stakeholder interests in major decisions, including those relating to our Next Gen strategy and proposed Remuneration Policy, ensuring their perspectives were properly reflected in our strategic direction and governance. By maintaining open dialogue and responding to what we hear, we strengthen trust in IPF's role as a responsible provider of credit and support sustainable value creation for all stakeholders. You can read more on page 14 and in our Responsible business section starting on page 42.

The recommended cash offer for IPF

At the end of 2025, a recommended cash offer for IPF was announced which the Board believes represents a compelling opportunity for shareholders.

Q: What has been agreed?

On 24 December 2025, the IPF Board and IPF Parent Holdings Limited (BasePoint), a newly formed company in the same group as BasePoint Capital LLC, announced a recommended cash acquisition of the entire issued and to-be-issued share capital of IPF by IPF Parent Holdings Limited (the Acquisition). The transaction remains subject to shareholder approval, regulatory clearances and customary conditions.

Q: Why did the Board recommend the offer?

The Board believes the offer provides an attractive opportunity for shareholders to realise the full value of their investment set against the inherent uncertainty of realising the value that could be generated by IPF's business in the future. It reflects IPF's strong operational performance, but also recognises the risks associated with IPF executing on its strategy and delivering shareholder value as an independent listed company.

Q: What does this mean for IPF?

Until completion, IPF continues to operate as an independent, listed company. Our purpose, strategy and customer commitments remain unchanged, and we continue to focus on delivering growth and investing in innovation through our Next Gen strategy.

Q: What happens next?

The potential transaction is subject to shareholder approval, regulatory clearances and court approval. Full details of the offer and future processes are set out in the Rule 2.7 announcement dated 24 December 2025 which can be accessed at www.ipfin.co.uk. Further updates will be announced via the London Stock Exchange and available at www.ipfin.co.uk.

Outlook

Entering 2026, we do so with momentum and a clear ambition to grow and continue modernising our business. The pace of change in financial services is rapid, and we are committed to innovating, strengthening our operational foundations and evolving our product range so we can meet the changing needs of our customers. Our focus is firmly on sustainable, responsible growth and ensuring we remain a dependable partner for the people and communities we serve.

My thanks go to our colleagues, customers and to you, our shareholders, for your confidence in IPF. This support is the foundation of our success and the reason we are able to create meaningful, positive impact for millions of people across our markets.

Stuart Sinclair
Chair

25 February 2026